Q3 2026 Earnings Presentation

November 3, 2026

FORWARD-LOOKING STATEMENTS

This presentation contains statements concerning Louisiana-Pacific Corporation's (LP) future results and performance that are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are based upon the beliefs and assumptions of, and on information available to, our management; assumptions upon which such forward-looking statements are based are also forward-looking statements. Forward looking statements can be identified by words such as “may,” “will,” “could,” “should,” “believe,” “expect,” “anticipate,” “assume,” “intend,” “plan,” “seek,” “estimate,” “project,” “target,” “potential,” “continue,” “likely,” or “future,” as well as similar expressions, or the negative or other variations thereof. Forward-looking statements include other statements regarding matters that are not historical facts, including without limitation, plans for product development, forecasts of future costs and expenditures, possible outcomes of legal proceedings, capacity expansion and other growth initiatives, the adequacy of reserves for loss contingencies, and any statements regarding the Company’s financial outlook.

Factors that could cause actual results to differ materially from those expressed or implied by the forward-looking statements include, but are not limited to, the following: changes in governmental fiscal, trade, and monetary policies, including the imposition of higher or new tariffs, trade barriers, and levels of employment; changes in general and global economic conditions, including impacts from rising inflation, supply chain disruptions, or new, ongoing, or escalated geopolitical or military conflicts or tensions; the commodity nature of a segment of our products and the prices for those products, which are determined in significant part by external factors such as total industry capacity and wider industry cycles affecting supply and demand trends; changes in the cost and availability of capital; changes in the cost and availability of financing for home mortgages; changes in the level of home construction and repair and remodel activity, including as a result of labor shortages; changes in competitive conditions and prices for our products; changes in the relationship between supply of and demand for building products; changes in the financial or business conditions of third-party wholesale distributors and dealers of building products; changes in prices and the relationship between the supply of and demand for raw materials, including wood fiber and resins, used in manufacturing our products; changes in the cost and availability of energy, primarily natural gas, electricity, and diesel fuel; changes in the cost and availability of transportation, including transportation services provided by third parties; our dependence on third-party vendors and suppliers for certain goods and services critical to our business; operational and financial impacts from manufacturing our products internationally; difficulties in the development, launch or production ramp-up of new products; our ability to attract and retain qualified executives, management and other key employees; the need to formulate and implement effective succession plans from time to time for key members of our management team; impacts from public health issues (including global pandemics) on the economy, demand for our products or our operations, including the actions and recommendations of governmental authorities to contain such public health issues; our ability to identify and successfully complete and integrate acquisitions, divestitures, joint ventures, capital investments and other corporate strategic transactions; unplanned interruptions to our manufacturing operations, such as explosions, fires, inclement weather, natural disasters, accidents, equipment failures, labor shortages or disruptions, transportation interruptions, supply interruptions, public health issues (including pandemics and quarantines), riots, civil insurrection or social unrest, looting, protests, strikes, and street demonstrations; changes in global or regional climate conditions, the impacts of climate change, and potential government policies adopted in response to such conditions; changes in other significant operating expenses; changes in currency values and exchange rates between the U.S. dollar and other currencies, particularly the Canadian dollar, Brazilian real, Chilean peso, and Argentine peso; changes in, and compliance with, general and industry-specific laws and regulations, including environmental and health and safety laws and regulations, the U.S. Foreign Corrupt Practices Act and anti-bribery laws, laws related to our international business operations, and changes in building codes and standards; changes in tax laws and interpretations thereof; changes in circumstances giving rise to environmental liabilities or expenditures; warranty costs exceeding our warranty reserves; challenges to or exploitation of our intellectual property or other proprietary information by our competitors or other third parties; the resolution of existing and future product-related litigation, environmental proceedings and remediation efforts, and other legal or environmental proceedings or matters; the effect of covenants and events of default contained in our debt instruments; the amount and timing of any repurchases of our common stock and the payment of dividends on our common stock, which will depend on market and business conditions and other considerations; cybersecurity events affecting our information technology systems or those of our third-party providers and the related costs and impact of any disruption on our business; and acts of public authorities, war, political or civil unrest, natural disasters, fire, floods, earthquakes, inclement weather, and other matters beyond our control.

For additional information about factors that could cause actual results, events, and circumstances to differ materially from those described in the forward-looking statements, please refer to LP’s filings with the Securities and Exchange Commission (SEC). We urge you to consider all of the risks, uncertainties, and factors identified above or discussed in such reports carefully in evaluating the forward-looking statements in this news release. We cannot assure you that the results reflected in or implied by any forward-looking statement will be realized or even if substantially realized, that those results will have the forecasted or expected consequences and effects for or on our operations or financial performance. The forward-looking statements made today are as of the date of this news release. Except as required by law, LP undertakes no obligation to update any such forward-looking statements to reflect new information, subsequent events, or circumstances.

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STATEMENT RELATING TO THE USE OF NON-GAAP FINANCIAL MEASURES

During the course of this presentation, certain non-GAAP financial measures will be presented. Non-GAAP financial measures should be considered only as a supplement to, and not as superior to, financial measures prepared in accordance with GAAP. Please refer to the earnings release filed as an exhibit to LP's Current Report on Form 8-K filed with the Securities and Exchange Commission on November 3, 2026, and the Appendix of this presentation for a reconciliation of non-GAAP financial measures. It should be noted that other companies may present similarly titled measures differently, and therefore, such measures as presented by LP may not be comparable to similarly-titled measures reported by other companies.

During the first quarter of 2026, the Company updated the definition of Adjusted Income to exclude foreign currency gains and losses. These gains and losses primarily arise from the remeasurement of all monetary assets and liabilities including intercompany notes that are denominated in a different currency than the entity's functional currency. The exclusion of these items helps management compare changes in operating results between periods that might otherwise be obscured due to currency fluctuations. The Company believes this exclusion provides investors with a clearer view of underlying operating performance by removing the effects of currency fluctuations that are largely outside of the Company's control and do not reflect its core business activities. For comparability and consistency, all prior period Adjusted Income and Adjusted Diluted EPS measures have been recast to conform to the current presentation. The impact of this update for the three and nine months ended September 30, 2025, was an increase to Adjusted Income of $1 million and $10 million, respectively, and an increase to Adjusted Diluted EPS of $0.01 per share and $0.14 per share, respectively.

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HIGHLIGHTS

Q3 2026 Highlights

Siding Growth & Margin

- New Siding net sales record
- 25% Siding EBITDA margin[2]
- Enhanced distribution network
- Taylor Morrison's New Strategic Vendor of the Year Award

Operational Excellence

- **Siding OEE**: 83% (+1ppt YoY)

Safety & Culture

- APA's Safest Company Award for the fourth consecutive year
- 0.4 Total Incident Rate in Q3
- LP Roaring River achieved 1 million safe work hours
- Newsweek's America's Greatest Companies Award

Q3 2026 FINANCIAL RESULTS

Compared to Q3 2025

$691M
Net Sales
$28M

$82M
Adj. EBITDA[1]
Flat

7%
Siding Sales Growth

$0.39
Adj. EPS[1]
$0.02

$(7)M
OSB Price Impact

$112M
Operating Cash Flow

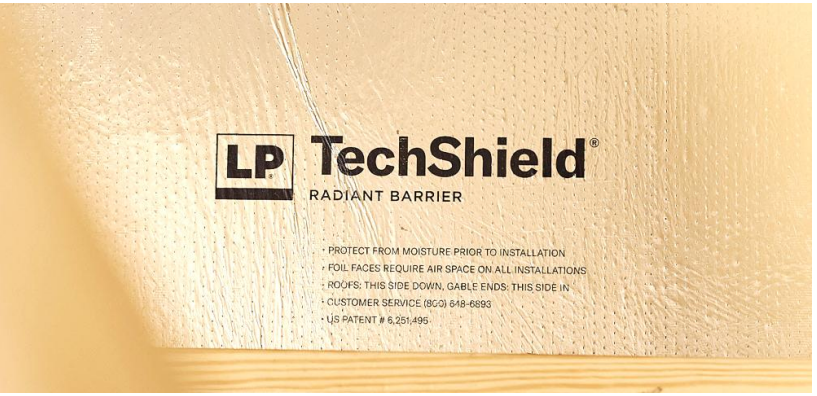
$56M
Capital Expenditures

$21M
Return to Shareholders

[1] This is a non-GAAP financial measure. See "Statement Relating to the Use of Non-GAAP Financial Measures," "Reconciliation of Net Income to Non-GAAP Adjusted EBITDA," and "Reconciliation of Net Income to Non-GAAP Adjusted Income and Adjusted Diluted EPS."
[2] This is a non-GAAP financial measure and is calculated as Adjusted EBITDA[1] divided by net sales.

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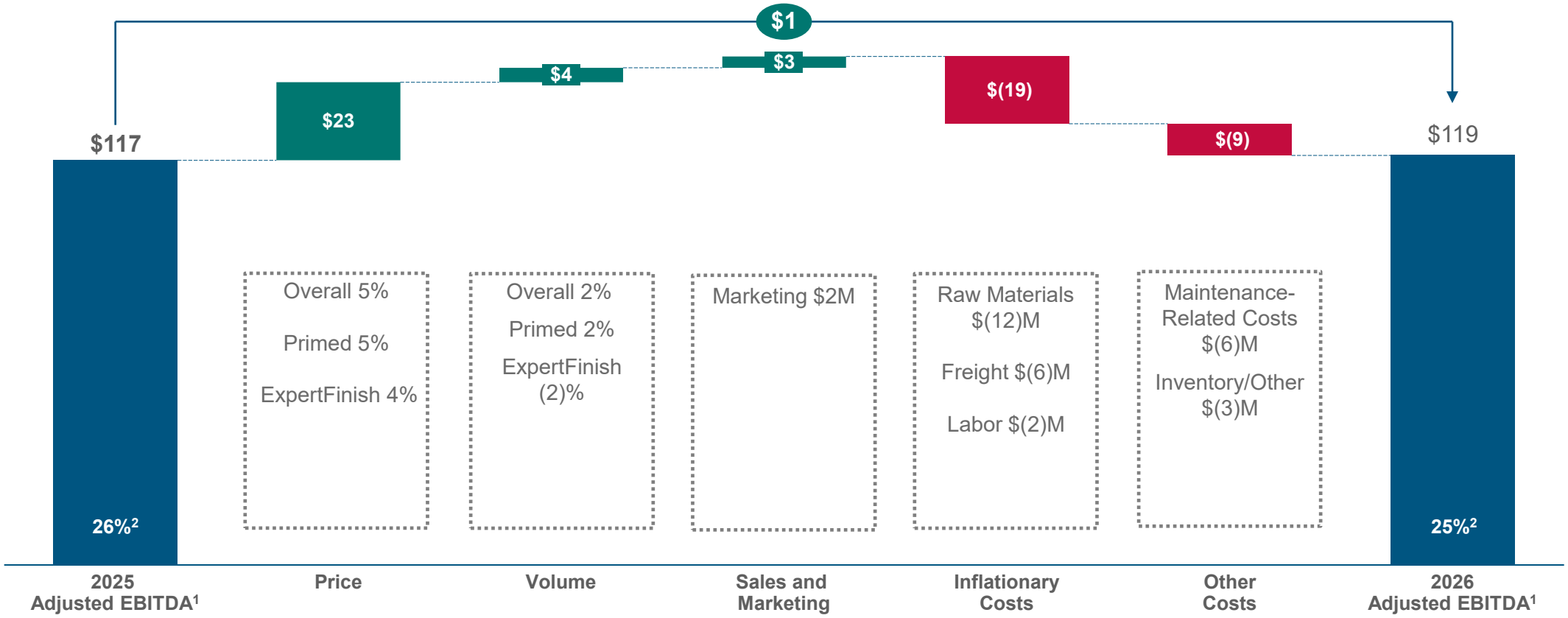




FINANCIAL RESULTS

SIDING – Q3 2026 VS. Q3 2025

($ in millions)



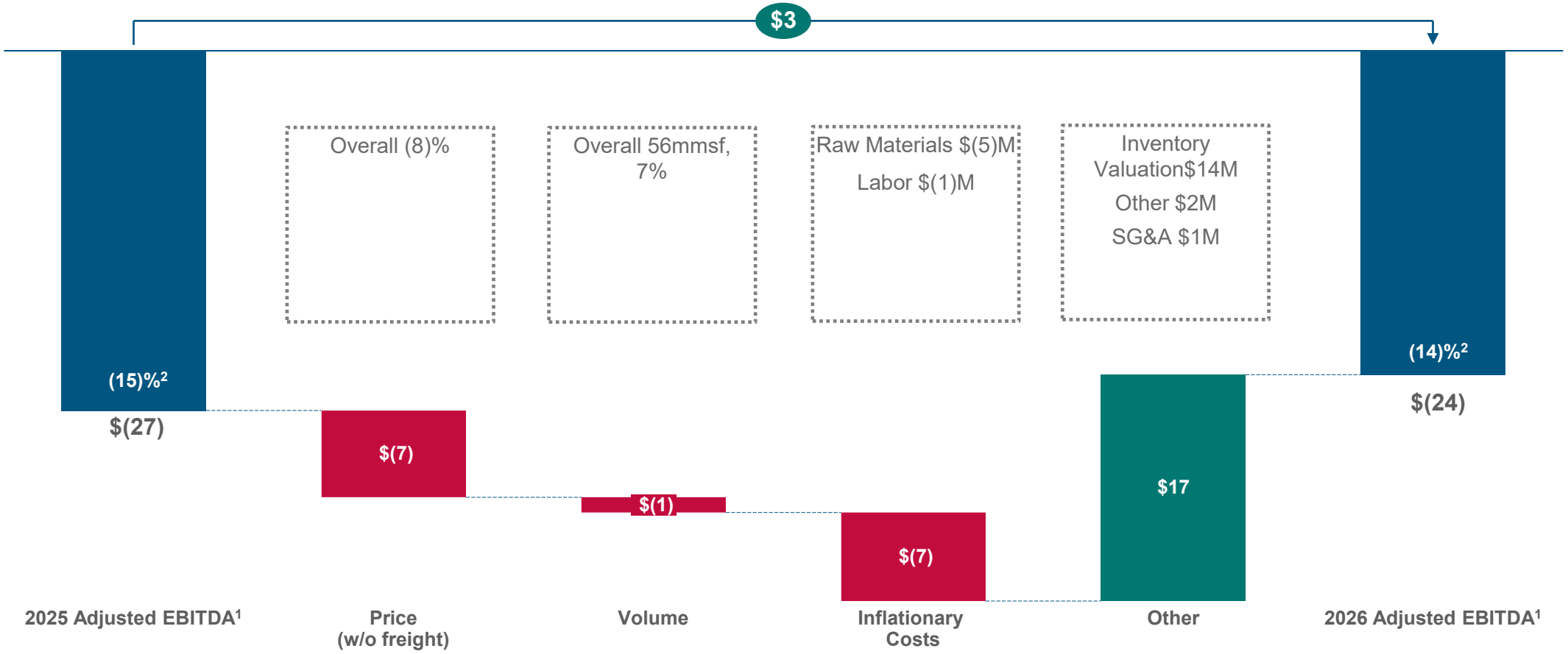
Revenue	$443	$23	$8	-	-	-	$473

1 This is a non-GAAP financial measure. See "Statement Relating to the Use of Non-GAAP Financial Measures" and "Reconciliation of Net Income to Non-GAAP Adjusted EBITDA."
2 This is a non-GAAP financial measure and is calculated as Adjusted EBITDA[1] divided by net sales.

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OSB – Q3 2026 VS. Q3 2025

($ in millions)



Revenue	$179	$(7)	$6	$1	$180

1 This is a non-GAAP financial measure. See “Statement Relating to the Use of Non-GAAP Financial Measures” and “Reconciliation of Net Income to Non-GAAP Adjusted EBITDA.”
2 This is a non-GAAP financial measure and is calculated as Adjusted EBITDA[1] divided by net sales.

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CASH FLOW

($ in millions)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Beginning cash	**$ 228**	**$ 333**	**$ 292**	**$ 340**
Adjusted EBITDA[1]	82	82	243	386
Change in working capital	48	7	4	(38)
Interest (net)	(4)	(2)	(3)	(2)
Cash taxes (net)	(1)	(3)	(10)	(31)
Other operating	(13)	5	(20)	(1)
Operating cash flow	**112**	**89**	**214**	**315**
Capital expenditures	(56)	(84)	(176)	(216)
Repurchase of common stock	—	—	—	(61)
Payment of cash dividends	(21)	(19)	(63)	(58)
Proceeds from sales of assets	—	—	1	—
Other investing and financing	1	(2)	(3)	(3)
Net change in cash	**36**	**(16)**	**(27)**	**(23)**
Ending cash	**$ 265**	**$ 316**	**$ 265**	**$ 316**

1 This is a non-GAAP financial measure. See “Statement Relating to the Use of Non-GAAP Financial Measures” and “Reconciliation of Net Income to Non-GAAP Adjusted EBITDA.”

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2026 GUIDANCE & SENSITIVITIES

Siding Growth and Margin	Fourth Quarter	Full Year
Siding Revenue	$390M–$400M (~3% growth)	$1.66B–$1.67B (~1% decline)
Siding Adjusted EBITDA[1]	$80M–$90M (~22% margin[1,2])	$415M–$425M (25% margin[1,2])
OSB Guidance		
OSB Adjusted EBITDA[1,3]	$(35)M	$(95)M
Total LP Adjusted EBITDA[1,3,4]	**$30–40M**	**$270M–$280M**

Adjusted EBITDA[1] Sensitivities	Change	Q4 Adjusted EBITDA[1] Impact
Siding Volume	+/- 10 MMSF	+/- $4M
OSB Volume	+/- 10 MMSF	+/- $1M
OSB Price	+/- 10 $/MSF	+/- $6M

Full-Year Capital Expenditures	Full Year
Strategic Growth	~$140M
Sustaining Maintenance	~$160M
Total	**~$300M**

(1) This is a non-GAAP financial measure. Reconciliation of Siding Adjusted EBITDA, OSB Adjusted EBITDA, and consolidated Adjusted EBITDA guidance to the closest corresponding GAAP measure on a forward-looking basis is not available without unreasonable efforts. The inability to reconcile these measures is attributable to the inherent difficulty in forecasting and quantifying certain projected amounts necessary for such reconciliation. In particular, sufficient information is not available to calculate certain adjustments required for such reconciliation, such as loss on impairment attributed to LP, business exit credits and charges, product-line discontinuance charges, other operating credits and charges, net, loss on early debt extinguishment, investment income, and other non-operating items that would be included in the comparable forecasted U.S. GAAP measures. These adjustments may have a significant impact on future U.S. GAAP financial results.

(2) This is a non-GAAP financial measure and is calculated as Siding Adjusted EBITDA[1] divided by Siding net sales.

(3) In calculating fourth quarter and full-year OSB Adjusted EBITDA[1], LP assumes that OSB prices published by Random Lengths remain unchanged from those published on October 30, 2026 (this is an assumption for modeling purposes and not a price forecast).

(4) For purposes of calculating the fourth quarter and full year 2026 consolidated Adjusted EBITDA, LP assumes that other operations will contribute approximately $(15) million and $(50) million in the fourth quarter and full-year, respectively.







APPENDIX

FINANCIAL PERFORMANCE

($ in millions, except per share amounts)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Sales	**$ 691**	**$ 663**	**$ 1,929**	**$ 2,141**
Cost of sales	(576)	(534)	(1,584)	(1,637)
Gross profit	114	129	345	504
Selling, general, and administrative expenses	(76)	(95)	(235)	(250)
Loss on impairment	—	(13)	—	(31)
Other operating credits and charges, net	(9)	(2)	(15)	(6)
Income from operations	**29**	**18**	**95**	**218**
Non-operating income (expense)	2	—	7	(11)
Provision for income taxes	(9)	(9)	(26)	(54)
Equity in unconsolidated affiliate	—	—	—	1
Net income	**$ 23**	**$ 9**	**$ 76**	**$ 154**
Average shares outstanding — diluted	70	70	70	70
Net income per share — diluted	**$ 0.32**	**$ 0.13**	**$ 1.09**	**$ 2.20**

RECONCILIATION OF NET INCOME TO NON-GAAP ADJUSTED EBITDA

($ in millions)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Net income	**$ 23**	**$ 9**	**$ 76**	**$ 154**
Add (deduct):				
Provision for income taxes	9	9	26	54
Depreciation and amortization	38	36	115	106
Stock-based compensation expense	6	12	18	24
Loss on impairment	—	13	—	31
Other operating credits and charges, net	9	1	15	5
Product-line discontinuance charges	—	1	1	1
Interest expense	4	4	12	11
Investment income	(2)	(5)	(11)	(12)
Other non-operating expense (income)	(4)	1	(8)	13
Adjusted EBITDA	**$ 82**	**$ 82**	**$ 243**	**$ 386**

RECONCILIATION OF NET INCOME TO NON-GAAP ADJUSTED INCOME & ADJUSTED DILUTED EPS

($ in millions, except per share amounts)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
Net income per share — diluted	**$ 0.32**	**$ 0.13**	**$ 1.09**	**$ 2.20**
Net income	**$ 23**	**$ 9**	**$ 76**	**$ 154**
Add (deduct):				
Loss on impairment	—	13	—	31
Other operating credits and charges, net	9	1	15	5
Product-line discontinuance charges	—	1	1	1
Foreign currency (gain) loss	(4)	1	(8)	13
Reported tax provision	9	9	26	54
Adjusted income before tax	**37**	**34**	**109**	**257**
Normalized tax provision at 25%	(9)	(9)	(27)	(64)
Adjusted Income	**$ 28**	**$ 26**	**$ 82**	**$ 193**
Diluted shares outstanding	70	70	70	70
Adjusted Diluted EPS	**$ 0.39**	**$ 0.37**	**$ 1.17**	**$ 2.76**

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REVENUE & ADJUSTED EBITDA

($ in millions)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2026	2025	2026	2025
NET SALES				
Siding	$ 473	$ 443	$ 1,274	$ 1,305
OSB	180	179	530	696
Other	38	41	125	140
Total Sales	**$ 691**	**$ 663**	**$ 1,929**	**$ 2,141**
ADJUSTED EBITDA				
Siding	$ 119	$ 117	$ 333	$ 348
OSB	(24)	(27)	(58)	46
Other	(12)	(8)	(31)	(7)
Total Adjusted EBITDA	**$ 82**	**$ 82**	**$ 243**	**$ 386**